	Aspect(s) of CNoW Addressed	Lens										ReWork the E	Bay Indicators	
Initiative	Automation of tasks, Growth & decline of industries, Changing demands for skills; Economic shifts in response to climate change; Expansion of contingent & nonstandard work arrangements; Introduction of new technologies in the workplace (other then automation).	Business & economic development, Workforce development, Social protection & assistance, Worker voice / organizing /agency, Alternative economic models	Description	Initiative Leader	Туре	Timeframe	Industry or Occupation	Geography	Link 1	Link 2 (if applicable)	Quality, empowered jobs for all?	Equitable access to those jobs?	Affordable supports to succeed in work?	Other impact on jobs outside of ReWork indicators?
East Bay Transportation & Logistics Partnership	Automation of tasks	Business & economic developmen	An organization that convenes transportation & logistics - centric companies in the East Bay & allows them to set priorities related to maintaining competitiveness & growth t amidst a changing technological & industrial landscape. EBTIP is also a venue for these companies to enter conversation & work with a number of relevant public sector actors in efforts to translate their priorities into policy.	East Bay Leadership Council	Private sector initiative	Launched in 2014 and ongoing	Logistics	East Bay	Careers Ladders Project, "East Bay Transportation and Logistics Partnership"		TRUE	TRUE	FALSE	FALSE
Autodesk Foundation - Future of Work Focus Area	Automation of tasks	Business & economic developmen	Autodesk Foundation supports worker prosperity in the era of automation, in service of a more equitable future. We initiated grants and partnerships that enhance our understanding of how to address the needs of workers, improve [job] matching infrastructure, and engage employers in a targeted way.	Autodesk Foundation	Funder	2017- ongoing	Broad	National, but foundation is SF- based	https://damassets.autodesk.net/content/ dam/org/assets/2019/autodesk-report- future-of-work.pdf		FALSE	TRUE	FALSE	FALSE
SEED - Stockton Economic Empowerment Demonstration	Automation of tasks	Social protection & assistance	Provides 100 residents with \$500/month for 18 months, must belong to a neighborhood where median income is \$46K or less.	Y Combinator	Academia/research	Started in Feb 2019 18 month duration	^{),} n/a	Stockton	https://www.businessinsider.com/basic- income-experiment-started-by-y- combinator-delayed-until-2019-2018-8		FALSE	FALSE	TRUE	FALSE
Stanford Basic Income Lab	Automation of tasks	Social protection & assistance	"Informs policymakers and practitioners about latest best practices	Stanford's McCoy Center for Ethics in Society	Academia/research		n/a	Based on Penninsula/ National scope	https://basicincome.stanford.edu/		FALSE	FALSE	TRUE	FALSE
YC Research Oakland UBI Pilot	Automation of tasks	Social protection & assistance	YC Research, the nonprofit arm of Y-Combinator startup accelerator, had plans to run a UBI experiment in Oakland but ultimately decided to run only a very small pilot in Oakland (~10 individuals). Sometime in 2019 is starting a full-fledged experiment with a large sample size in two U.S. states - exact location is being kept confidential.	Y-Combinator	Academia/research	Sept 2016 Oakland pilot; 2019 - beginning study in 2 undisclosed states	n/a	Oakland	https://www.technologyreview.com/f/61 949/y-combinators-60-million-basic- income-experiment-will-begin-next-year	https://basicincome.ycr.org/	FALSE	FALSE	TRUE	FALSE
Kaiser Permanente Labor-Management Partnership technological transition plan	Automation of tasks	Worker voice / organizing /agency	Kaiser's most recent Coalition National Agreement from 2015 includes provisions related to planning for the "workforce of the future," as driven by technological change. To that end, it created a Regional Workforce Planning and Development Team with the mandate to study "jobs of the future." It also provided additional funding to two Taft-Hartley training trusts to prepare employees for workplace changes. A related union contract between Kaiser and SEIU-UHW outlines specific steps to address job displacement due to mechanization or technological improvement. These protective provisions include: advanced notice, offer of new job and training, and severance pay for long-time employees.		Collective bargaining	2015-ongoing	Healthcare workers	Predominantly Northern California	https://www.lmpartnership.org/stories/m eet-your-national-agreement-change- here-be-prepared		TRUE	FALSE	FALSE	FALSE
UNITE HERE/Marriott contract	Automation of tasks	Worker voice / organizing /agency	As large hotel chains begin to implement automated systems to perform the work traditionally done by low-wage service workers (front desk clerks, bellhops, bartenders, dishwashers, cashiers), Unite Here and related unions representing such workers are beginning to organize around including workers in these new systems of work, rather than render them useless and excluded. The agreed-upon contract that resulted from the 2018 Marriott strike gave workers who lose their jobs to automation first access to job openings at other hotels in the Marriot system. A June 2018 contract reached with MGM & Caesar's Las Vegas included provisions for "workers to be trained to do jobs created or modified by new technology, allowing them to share in the productivity gains. The contracts also provide for the company to try to find jobs for displaced workers. But the union's key achievement was to get 180 days' warning of technological deployments."	UNITE HERE	Collective bargaining agreement	Contract negotiated late 2018	Hospitality	Cities nationwide including San Jose, San Francisco, Boston, Honolulu	NY Times. Hotel Workers Fret Over a. New Rival: Alexa at the Front Desk	The Atlantic, The Quiet Ways, Automation Is Remaking Service Work	TRUE	FALSE	TRUE	FALSE
SEIU-UHW/Kaiser Permanente contract, 2012	Automation of tasks	Worker voice / organizing /agency	This contract outlines a specific plan to address job displacement due to mechanization or technological improvement. These proetcitive provisions include: advanced notice, offer of new job and training, and severance pay scale provisions for 5-year employees, with "reasonable efforts for employees with less that 5-years of service.	UHWW	Collective bargaining	2012-2016	Healthcare - nurses	Bay Area	(link to contract p.276-277/p. 281-282 in pdf and p.381-389/p.386-394 in pdf		TRUE	FALSE	FALSE	FALSE
AB 1321	Automation of tasks	Worker voice / organizing /agency	A bill that would give the State Lands Commission the power to block automation at ports. The bill arose in part of ILWU dockworkers union's fight against automation at one of the largest terminals in the LA port. Passed out of Assembly and still in consideration in Senate	ILWU	Public policy	2019	Logistics, transportation	California	supplychaindive.com, "With Port Automation Comes Political Risk"	Daily Breeze, "Showdown on LA City Council About Port Automation"	FALSE	FALSE	FALSE	TRUE
GreenLight.tech	Automation of tasks	Workforce development	An educational initiative geared at getting young, high school and college students, informed about job opportunities in the field of autonomous vehicles	NOVA Workforce Board	Workforce training	?-2019	autonomous vehicles	Silicon Valley	http://green-light.tech		FALSE	TRUE	FALSE	FALSE
Google.org Economic Opportunity line of work	Automation of tasks	Workforce development	Google.org has committed more than \$50 million to fund research and development projects to better understand how work is changing and identify new solutions. Additionally, we're investing in traditional job training organizations to help them prepare themselves and their workers for tomorrow's middle-skill jobs.	Google.org	Funder	? - ongoing	Broad	Global	https://www.google.org/our- work/economic-opportunity/		FALSE	TRUE	FALSE	FALSE
UC Berkeley Tech@Work project	Automation of tasks Introduction of new technologies in the workplace	Worker voice / organizing /agency	A research project with strong ties to the labor movement, Tech@Work develops research aimed at shaping a pro-worker policy agenda for the future of work. Currently, the project is focused on developing a series of policy landscape scans on topline future- of-work -related issues, including worker displacement, data and algorithms, and job creation. In addition, the project is commissioning industry studies which provide an in- depth look at industries expected to be hit strongly by automation and other technologies, such as retail, healthcare, and logistics.	Annette Bernhardt, UC Berkeley Labor Center	Academia/reserach	2018-ongoing	Broad	National in scope, but based in CA			TRUE	TRUE	TRUE	FALSE
"Future of the Workforce Development Ecosystem" project for SF OEWD	Automation of tasks Introduction of new technologies in the workplace	Workforce development	A research project envisioning a framework for the workforce development system of the future, in San Francisco	Institute for the Future	Academia/research	2015	workers in cities, particularly SF	San Francisco	https://oewd.org/future-work		FALSE	TRUE	FALSE	FALSE
Gov Newsom's Future of Work Commission	Broad	Multiple	for economic equity that takes work and jobs as the starting point, and assumes that the future of work is not inevitable and will be shaped by our actions.		Tripartite planning body	Announced May 2019, will release a report 2020	Focus on occupational sectors most at risk of automation	Statewide	https://www.gov.ca.gov/2019/05/01/on- international-workers-day-governor- newsom-celebrates-dignity-of-work/	https://www.gov.ca.gov/wp- content/uploads/2019/05/5.01.1 9-EO-N-11-19-Future-of- Work.pdf	TRUE	TRUE	FALSE	FALSE
Institute For The Future - "Work + Learn Futures Lab"	Broad	Multiple	A think-tank based in Palo Alto has positioned itself as a source of insights and research around the future of work. On its website, you can browse through original reports IFTF has authored on various future of work -related topics. Now, the Institute is charged with coordinating the Future of Work Commission	Institute For The Future	Academia/research	?-ongoing	Broad	California, International	http://www.iff.org/workandlearnfutures/		FALSE	FALSE	FALSE	TRUE

	Aspect(s) of CNoW Addressed	Lens										ReWork the B	ay Indicators	
Initiative	Automation of tasks; Growth & decline of industries; Changing demands for skills; Economic shifts in response to climate change; Expansion of contingent & nonstandard work arrangements; Introductio of new technologies in the workplace (other than automation)	Business & economic development, Workforce development, Social protection a sasistance, Worker voice / organizing /agency, Alternative economic models	Description	Initiative Leader	Туре	Timeframe	Industry or Occupation	Geography	Link 1	Link 2 (if applicable)	Quality, empowered jobs for all?	Equitable access to those jobs?	Affordable supports to succeed in work?	Other impact on jobs outside of ReWork indicators?
Future of Work and Workers Project @ Stanford Center for Advanced Study in the Behavioral Sciences	Broad	Social protection & assistance	"[The project] considers and catalyzes research and policy proposals on transformations in technology, skill requirements, social protections, and workers' voice. The initial funding from the Rockefeller Foundation led to the production of a series of nearly 100 short articles for Pacific Standard, articles that explore what a wide-ranging group of authors (from futurists to sweatshop labor organizers, from social scientists to leaders in business and education) believe are the most important issues confronting work and workers in the 21st century." Their website states that after reflection on their niche, they realized that "No other project was as concerned as we are with the future of workers." Collaboration with YC & Stockton UBI experiments + Collaboration on "digital means to enhance workers' voice & power" w the Stanford Cyber Initiative.	Stanford Center for Advanced Study in the Behavioral Sciences	Academia/research	2014-ongoing	Broad	Based in Stanford, CA	https://casbs.stanford.edu/programs/proj ects/future-work-and-workers-2014-18		TRUE	FALSE	FALSE	FALSE
Bay Area Council's Workforce of the Future Committee	Changing demands for skills	Business & economic development	The Workforce of the Future Committee seeks to address employers' skill needs through two programs. Occupational Councils convene industry executives to diagnose skills nt gaps in their industry talent pipelines. The Inclusive Economy program advocates for policy-makers and program directors to focus their workforce development efforts on those skills.	Bay Area Council	Strategic policy planning council	At least 2018- ongoing	Multiple	Bay Area	Bay Area Council, "Workforce of the Future"		FALSE	TRUE	FALSE	FALSE
Climb Hire	Changing demands for skills	Workforce development	Funded by \$2 million from donors including Google.org, Schmidt Futures, and the Schusterman Family Foundation, Climb Hire offers working adults ages 24-33 from underrepresented backgrounds 200 hours of training in Salesforce administration as well as soft skills, then assists with job placement in roles such as Junior Salesforce Administrators, Business Analysts, and Project Coordinators. Once they land a job, participants must pay back a total of \$7,200 to the program in monthly installments. Climb Hire also plans to charge employers a finders' fee.	Climb Hire (nonprofit)	Workforce training	2019-ongoing	Administrative	Bay Area	<u>Climbhire.co</u>		FALSE	TRUE	FALSE	FALSE
AMT Workforce Program	Changing demands for skills	Workforce development	A workforce development program put on by Evergreen Valley College & NextFlex aiming to address Silicon Valley's workforce shortage by providing people with the skills & background necessary to find employment in the tech sector. Specifically, this program focuses on teaching students an "advanced manufacturing" skillset.	NextFlex; EVC	Workforce training	Fall 2019 start	Manufacturing	San Jose	Nextflex.us, "New Advanced_ Manufacturing Technology Curriculum"		FALSE	TRUE	FALSE	FALSE
Area Health Education Centers (AHECs)	Changing demands for skills	Workforce development	The California Statewide AHEC Program aims to improve the supply and distribution of health care professionals through community/academic educational partnerships. Local and regional AHECs are led by healthcare employers (generally community health clinics) in each local area. The San Francisco AHEC hosts a Community HealthCorps program that exposes potential health professionals to community health in underserved areas. A majority of the members go on to be trained as health professionals. The South Bay AHEC provides community-based clinical experience and professional education; teaches residents to conduct health education in community organizations; and provides health careers pipeline opportunities for K-16 students.	San Francisco Community Clinic Consortium (SFCCC); Community Health Partnership (CHP); Stanford University	Workforce training	1972-ongoing	Healthcare	San Francisco AHEC, South Bay AHEC, Contra Costa AHEC	http://www.cal-ahec.org/programs/		FALSE	TRUE	FALSE	FALSE
Stride Center	Changing demands for skills	Workforce development	The Stride Center is focused on providing introductory IT training for people who face	Stride Center	Workforce training	?-ongoing	Information & communications	Oakland, East Bay	http://www.stridecenter.org/		FALSE	TRUE	FALSE	FALSE
Strong Workforce Initiative	Changing demands for skills	Workforce development	barriers to employment to help them access careers in the technology economy. "The purpose of the Strong Workforce program [a project of California Community Colleges] is to improve the availability and quality of [Career Technical Education] programs leading to certificates, degrees, and credentials. Strong Workforce requires neighboring community colleges to form a regional consortium. Each consortium must collaborate with various regional stakeholders, including local workforce development boards, industry leaders, and local education agencies, to develop a four-year plan for how they will address regional workforce needs." (Legislative Analyst's Office - see links for report)	California Community Colleges Chancellor's Office	Workforce training	2016-17 state appropriation was impetus to start new CTE program for cmty colleges. In 2017-2018, programs were consolidated to form Strong Workforce Initiative	Vocational training	Statewide	California Community Colleges, "What is Strong Workforce"		FALSE	TRUE	FALSE	FALSE
IT Networking / Cybersecurity Apprenticeship	Changing demands for skills	Workforce development	CA community colleges offer a series of 4 sets of course courses intended to get students trained for well-paying, entry-level jobs in IT as well as more specialized areas	California Community Colleges	Workforce training	At least 2017- ongoing	Information and Communications Technology (ICT)		https://ictdmsector.org/it-cybersecurity/		FALSE	TRUE	FALSE	FALSE
San Francisco Bay Area Biotechnology Center	Changing demands for skills	Workforce development	Hosted at Ohlone College in Fremont, the SF Bay Area Biotechnology Center is part of a broader statewide initiative run by CA Community Colleges Workforce Development Program. Provides hands-on training and entry-level work readiness for biotech workforce (pharma, diagnostics, biotech, biomedical, and medical devices). With enough training, students can earn an "Employability Milestone" that represents readiness for employability in the biotech industry		Workforce training	?-ongoing	Biosciences	Bay Area	http://www.calbiotechcareers.org	https://www.ohlone.edu/biotech/ biotechcenter/services	FALSE	TRUE	FALSE	FALSE
TechSF Training and Apprenticeship program	Changing demands for skills	Workforce development	TechSF is an initiative run by the SF Office of Economic and Workforce Development that provides individuals access to free tech skills trainings - e.g. coding, video production, IT certifications. This is facilitated by connecting them to nonprofits like SamaSchool. UpwardlyGlobal, and the Bay Area Video Coalition.	SF Office of Economic and Workforce Development	Workforce training	Training appears to be starting soon	Information and Communications Technology (ICT)		https://oewd.org/tech-sf		FALSE	TRUE	FALSE	FALSE
Skills for CA	Changing demands for skills	Workforce development	Skills for CA is a statewide coalition of organizations advancing workforce development policies focused on skills training. Its activities include: 1) Strengthening and amplifying a unified voice towards state policy impacts; 2) Sharing workforce development innovations across the network; and 3) Developing resources to inform state policy. It is a partnership between California EDGE Coalition and National Skills Coalition.		Workforce training	2019 - ongoing	Multiple	California	skillsforca.org		FALSE	TRUE	FALSE	FALSE
СООР	Changing demands for skills	Workforce development	assist graduates in finding jobs in "digital marketing" and "data analytics."	СООР	Workforce training		Digital marketing, data analytics	Bay Area, New York City	https://coopcareers.org/		FALSE	TRUE	FALSE	FALSE
Sunrise Movement	Economic shifts in response to climate change	Alternative economic models	A national movement with a strong Bay Area presence, this youth-led movement is campaigning for a Green New Deal	Sunrise Movement	Worker/community organizing	2017-ongoing	Multiple	National	https://www.sunrisemovement.org/		TRUE	FALSE	FALSE	FALSE
California Green New Deal	Economic shifts in response to climate change	Alternative economic models	State legislative effort by a range of community, advocacy and worker groups to pass a bill in 2020	APEN (Asian Pacific Environmental Network), Assemblymember Rob Bonta	Worker/community organizing	2019 - 2020	energy, transportation, construction, public sector	California	SacBee, "CA Dems want Green New Deal"		TRUE	TRUE	TRUE	FALSE
People Power Solar Cooperative	Economic shifts in response to climate change	Alternative economic models	Cooperatively owned solar project. Small investments from community members to install a residential solar project who then get paid dividends from sale of energy generated.	Local Clean Energy Alliance	Cooperative	March 2019 launch	Construction, clean energy	Oakland	https://www.peoplepowersolar.org/		FALSE	FALSE	TRUE	FALSE

	Aspect(s) of CNoW Addressed	Lens										ReWork the E	ay Indicators	
Initiative	Automation of tasks; Growth & decline of industries; Changing demands for skills; Economic shifts in response to climate change; Expansion of contingent & nonstandard work arrangements; Introduction of new technologies in the workplace (other then automation).	Business & economic development, Workforce development, Social protection & assistance, Worker voice / organizing /agency, Alternative economic models	Description	Initiative Leader	Туре	Timeframe	Industry or Occupation	Geography	Link 1	Link 2 (if applicable)	Quality, empowered jobs for all?	Equitable access to those jobs?	Affordable supports to succeed in work?	Other impact on jobs outside of ReWork indicators?
Clean Power SF (& East Bay Community Energy)	Economic shifts in response to climate change	Business & economic developmen	t Local clean choice energy programs that gives PG&E customers in SF (Clean Power SF) and Alameda County (East Bay Community Energy) the ability to choose energy plans supplied by renewables	Local Clean Energy Alliance - in the east bay, no advocates really holding it down in SF. SFPUC is supposed to have a plan to create ~500MW of energy for SF by 2030, but they've yet to make any kind of a concrete plan public	Utility plan	ongoing	Ironworkers, electricians	California	https://www.cleanpowersf.org/howitworh S		FALSE	FALSE	FALSE	TRUE
Berkeley electrification ordinance (and Climate Emergency Mobilization Taskforce?)	Economic shifts in response to climate change	Business & economic developmen	Berkeley passed an ordinance requiring new buildings to be built to use only electricity, not natural gas. This aids the city in reaching its clean energy and climate emission goals. Berkeley is the first city in CA to pass such a law; Electricity has potential to be cleaner than natural gas, if it is generated from renewable sources. Natural gas makes up 1/4 of Berkeley's green house gas emissions and 3//4 of its building emissions	Councilmember Kate Harrison, Cheryl Davila	Public policy	2019	construction	Berkeley	https://www.berkeleyside.com/2019/07/ 17/natural-gas-pipes-now-banned-in- new-berkeley-buildings-with-some- exceptions		FALSE	FALSE	FALSE	TRUE
Gillig LLC	Economic shifts in response to climate change	Business & economic developmen	"GILLIG is the leading manufacturer of heavy-duty transit buses in the United States. From initial design through final assembly, each GILLIG bus is designed and built in t livermore, California. We are committed to building buses that connect communities, eliminate congestion, and contribute to a greener environment."	Gilllig	Private sector initiative	Founded in 1890 as a carriage and wagon manufacturer	Manufacturing; Transportation	Livermore / Bay Area	https://www.gillig.com/company;	https://jobstomoveamerica.org/r esources/inclusive-public- procurement/	FALSE	FALSE	FALSE	FALSE
Diablo Canyon Nuclear Power Plant Decomissioning (Just Transition)	Economic shifts in response to climate change	Social protection & assistance	IBEW Local 1245, representing the Diablo Canyon workers, worked with PG&E, environmentalists, and local communities to negotiate a deal for the nuclear plant's scheduled 2025 shutdown – including taking care of the 500 high-skill, high-wage employees at the plant. The agreement keeps the plant operational until the end of its license with the Nuclear Regulatory Commission, through 2025, and gives a 25 percent retention bonus for workers to remain at the plant through its closure (=\$350million?). To compensate for the loss in the region's tax base, the agreement provides \$85 million for local government	IBEW, Big Green (Friends of the Earth & others)	Collective bargaining agreement	Negotiated over years, legislation signed by Gov Brown in 2018	Energy sector (nuclear) workers, IBEW members, community impact	San Luis Obispo	http://laborcenter.berkeley.edu/diablo- canyon-just-transition-workers- environment/		TRUE	FALSE	FALSE	FALSE
Alliance for a Just Recovery	Economic shifts in response to climate change	Worker voice / organizing /agency	Formed after the wildfires of 2017, AJR is a coalition supporting low-income workers, calling for policies ensuring a just recovery and economic and racial justice, such as labor standards for the rebuild, rent control, living wages and environmental policies. (5% of housing stock was destroyed and rents surged by 30% in wake of the fires)	North Bay Jobs with Justice	Worker/community organizing	2017-ongoing	Construction of buildings, Energy	North Bay	http://www.northbayjobswithjustice.org/ AJRreport		TRUE	FALSE	TRUE	FALSE
Labor Rise for Climate, Jobs, Justice & Peace	Economic shifts in response to climate change	Worker voice / organizing /agency	A grassroots network of labor allies in the Bay Area, formed to organize for the climate march in September 2018 and meeting monthly since then. Labor Rise has mobilized unions for climate marches/strikes in Sept 2018 & 2019 and is a vehicle for union members to share strategies about how to get their unions to endorse just transition efforts (e.g. the federal Green New deal).	JWJSF and members of SEIU 1021, IFPTE local 21 and Peralta Federation of Teachers	Coalition	2018 - ongoing	All workers	Bay Area			FALSE	FALSE	FALSE	TRUE
Utility Justice campaign	Economic shifts in response to climate change	Worker voice / organizing /agency	The Reclaim Our Power: Utility Justice Campaign is an initiative to mobilize a broad coalition of utility ratepayers, social justice advocates, and allies to oppose a bailout of PG&E, achieve a publicly accountable "takeover" of the monopoly, and in the process begin an equitable, sustainable, decentralized restructuring of California's energy system	Local Clean Energy Alliance	Worker/community organizing	2019 - ongoing	Utilities	Bay Area	http://localcleanenergy.org/UtilityJustice		TRUE	FALSE	FALSE	TRUE
San Francisco Green New Deal	Economic shifts in response to climate change	Worker voice / organizing /agency	Community and labor coalition formed to push for the framework of a SF Green New Deal and policy solutions to reach SF's climate goals from a worker justice and racial	Jobs with Justice SF and PODER (People Organizing to Demand Environmental and Economic Justice)	Worker/community organizing	2019 - 2020	Utilities, Transportation, Construction, Public sector	San Francisco			TRUE	TRUE	TRUE	FALSE
Labor Center Green Economy Program	Economic shifts in response to climate change	Worker voice / organizing /agency	The Labor Center Green Economy Program conducts research on issues of job creation, quality, access, and training in the emergent green economy. In addition, they provide research and technical assistance to state agencies, labor, and other stakeholders who are engaged in developing and implementing policy related to energy and climate change in California and nationally. Cannabis worker organizing, training programs, and health & safety standards Supporting good employers that provide good jobs through strong licensing rules and smart zoning. Building a robust training program through state-certified apprenticeship programs to develop career pathways for workers in the industry + Worker first rules that protect safety and security of cannabis worker, while ensuring accountability in the sale of a controlled substance.	3	Academia/research	Ongoing	green economy, clean energy	California	http://laborcenter.berkeley.edu/topic/gre en-economy/		TRUE	TRUE	FALSE	FALSE
California Advanced Lighting Controls Training Program (CALCTP)	Economic shifts in response to climate change	Workforce development	CALCTP is a statewide initiative aimed at increasing the use of lighting controls in commercial buildings and industrial facilities through education. CALCTP is composed of two training programs: (1) an installation program and (2) an acceptance test technician program (Title 24 requirement). CALCTP provides training and certification to electricians, contractors, acceptance test technicians, building operators and managers. The program is increasing the use of energy-saving lighting controls in commercial buildings and ensuring they are properly installed and commissioned for maximum effectiveness.		Workforce training	2008 - present	Construction utilities	California	https://www.calctp.org	https://cite.ucdavis.edu/calctp	FALSE	TRUE	FALSE	FALSE
Rising Sun Center for Opportunity	Economic shifts in response to climate change	Workforce development	Opportunity Build / Green Energy Training Services (GETS) provides job training, case management, and job placement services to low-income adults experiencing barriers to employment. GETS offers two training modules: Core, which is a certified Apprenticeship Readiness Program for individuals who want to enter the union building trades, and Solar, for those seeking to enter the solar industry. Climate Careers / California Youth Energy Services (CYES) trains and employs local young adults to provide free energy efficiency and water conservation services to residents of their communities.	Rising Sun Center for Opportunity (nonprofit)	Workforce training	Ongoing (started in Nor Cal 2000)	Construction of buildings, Energy		https://risingsunopp.org/		FALSE	TRUE	FALSE	FALSE

	Aspect(s) of CNoW Addressed	Lens										ReWork the B	ay Indicators	
Initiative	Automation of tasks; Growth & decline of industries; Changing demands for skills; Economic shifts in response to climate change; Expansion of contingent & nonstandard work arrangements; Introduction of new technologies in the workplace (other than automation).	Business & economic development, Workforce development, Social protection & assistance, Worker voice / organizing /agency, Alternative economic models	- Description	Initiative Leader	Туре	Timeframe	Industry or Occupation	Geography	Link 1	Link 2 (if applicable)	Quality, empowered jobs for all?	Equitable access to those jobs?	Affordable supports to succeed in work?	Other impact on jobs outside of ReWork indicators?
AB639: Task Force on Addressing Workforce Impacts of Transitioning Seaports to a Lower Carbon Economy	Economic shifts in response to climate change	Workforce development	CA State bill introduced by Assemblymember Cervantes, would create a task force within CalEPA to analyze the workforce impacts of transitioning seaports to lower carbon economy and require CARB to include plan for workforce impacts in its regular 5-year scoping plans. Task force will make recommendations about how to assist displaced workers, through measures like job outplacement/transfers, retraining, and transition support	Assemblymember Sabrina Cervantes, 60th assembly district, NW Riverside County	Public policy	Introduced in 2019	Logistics	California; Port of Oakland	https://trackbill.com/california-assembly- bill-639	<u>.</u>	FALSE	TRUE	TRUE	FALSE
Silicon Valley Clean Energy	Economic shifts in response to climate change	workforce development	CCA for most of Santa Clara County (excluding San Jose, which started its own CCA). "SVCE is developing workforce programs to train workers for jobs with companies and agencies promoting low-carbon alternatives to fossil-based technologiesA critical part of decarbonizing these sectors is fostering a workforce that can advise on, install, maintain, and repair low-carbon alternatives to fossil-based technologies. SVCE's Board of Directors has authorized \$200,000 over FY19-FY20 for initiatives to help train this workforce in partnership with existing workforce development institutions and resources in our service territory." They are currently trying to figure out what their approach is for workforce development.	governed by 13 communities in Santa Clara, community owned agency	Utility plan	ongoing	clean energy	Santa Clara County (excluding San Jose)	https://www.svcleanenergy.org/		FALSE	FALSE	FALSE	TRUE
Training for repair & maintenance of electric/hybrid buses	Economic shifts in response to climate change	Workforce development	Hartnell College is partnering with Santa Clara Valley Transit to train students to work on electric buses, to help establish Hartnell as a training and repair facility for the transit system.	Hartnell College	Workforce training	2017	transit, repair		http://atleducation.org/cec-funding- powers-industry-connections-at-hartnell- college/#more-3585	-	FALSE	TRUE	FALSE	FALSE
Driver's Seat Cooperative	Expansion of contingent & nonstandard work arrangements	Alternative economic models	Driver's Seat Cooperative helps rideshare drivers own and use their data to maximize their income. Data collected by drivers using the Driver's Seat app can be valuable to local governments for transportation planning. Profits from the data return to drivers as dividends and drivers also share in the governance of the cooperative.	Driver's Seat Cooperative	Worker-owned cooperative	2018 - ongoing	Cooperative enterprises	Bay Area	https://www.driversseat.co/		TRUE	FALSE	FALSE	FALSE
Google to extend benefits to contract workers	Expansion of contingent & nonstandard work arrangements	Business & economic developmen	reinbursement, as well as a minimum \$15/11 wage. Contract workers make up 54	Google	Private sector initiative	4/1/2019; Will give suppliers until 2022 to institute benefits	Contract workers	National	https://thehill.com/policy/technology/436 939-google-will-require-healthcare- parental-leave-for-extended-workforce	https://www.vox.com/2019/4/4/1 8293900/google-contractors- benefits-policy	FALSE	FALSE	FALSE	TRUE
Amazon "minimum wage"	Expansion of contingent & nonstandard work arrangements	Business & economic development	percent of Google's workforce Amazon announced in late 2018 that it would pay \$15 to all of its workers. However, the wage increase did not apply to subcontracted workers hired to work in Amazon's operations.	Amazon	Private sector initiative	2018	Warehouse workers	Nationwide	https://www.npr.org/2018/10/02/653597 466/amazon-sets-15-minimum-wage-for u-s-employees-including-temps	https://www.treguardian.com/te chnology/2019/aug/06/amazon- workers-minimum-wage-injuries- working-conditions	FALSE	FALSE	FALSE	TRUE
CalSavers (formerly Secure Choice)	Expansion of contingent & nonstandard work arrangements	Social protection & assistance	A portable benefits scheme for retirement plans - serves employees at companies without a retirement plan. The program facilitates employee contributes to IRAs. Eventually, employers without a retirement plan offering will be either obligated to participate in CalSavers (taking on administrative costs) or provide a private retirement plan. The IRA will have oversight from a public board of directors	CA State Treasurer's Office	Portable benefits scheme	Launched for early adopters in Nov 2018. Open to all eligible emploeyrs starting July 1, 2015 Deadlines to sign up are Jun 2020 for companies w 100+ employees, Jun 2022 for companies w 5-49 employees	Multiple	California	https://www.treasurer.ca.gov/scib/	https://www.sacbee.com/news/p olitics-government/capitol- alert/article232148142.html	FALSE	FALSE	TRUE	FALSE
San Francisco's Health Care Security Ordinance/SF City Option	Expansion of contingent & nonstandard work arrangements	Social protection & assistance	The HCSO "Mandates that all businesses with at least 20 employees offer health insurance to employees working at least 8 hours per week or contribute to City Option, a multi-employer city contribution pool for city-sponsored health care programs. Although not required, employers can choose to contribute to City Option for independent contractors. The ordinance as part of a targeted health care system is a model for how city or state governments can create portable benefits for part-time or temporary workers" (from ABAG May 2019 Future of Jobs report).	City of San Francisco	Public policy	ongoing	Multiple	San Francisco	https://sfgov.org/olse/health-care_ security-ordinance-hcso	http://sfcityoption.org/	FALSE	FALSE	TRUE	FALSE
Alia	Expansion of contingent & nonstandard work arrangements	Social protection & assistance	Alia, created by NDWA, is an online platform to help house cleaners get benefits. Clients (people who pay someone to clean their home) make contributions to an Alia account, usually at \$5 per cleaning. Cleaners use the contributions from all of their clients to purchase benefits including PTO, disability insurance, accident insurance, life insurance.	NDWA	Portable benefits scheme	Currently live and in beta	domestic workers	National	https://www.ndwalabs.org/alia		FALSE	FALSE	TRUE	FALSE
Even	Expansion of contingent & nonstandard work arrangements	Social protection & assistance	A "personal financial wellness" app that "helps low-wage workers break the paycheck to paycheck cycle" by linking to their bank accounts and giving them notices of how much they can spend, save, what bills they have coming up, when their paycheck is expected, also allows them to borrow from their employers by getting paid immediately	Even (private company)	Private sector initiative	2014-ongoing	low-wage workers	App developers based in Oakland	https://even.com/		FALSE	FALSE	FALSE	TRUE
Facebook responsible contracting standard	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency	In May 2019, Facebook committed to raise standards globally for vendors providing services to the company, including low-wage service workers as well as content reviewers, both subcontracted and direct hire. It includes a minimum wage boost to \$20 / hour (from \$15) in the Bay Area, requirements to provide comprehensive healthcare, family and sick leave, and wellness care for the 30,000 or so content reviewers experiencing trauma and issues related to the experience of reviewing often violent and traumatizing content.	Facebook	Private sector initative	2019	Buidling services (janitorial, security) Food service Private transportation Information & communications technology	Bay Area	https://www.wpusa.org/updates/2019/fa cebook-contractor-standards/	https://www.mercurynews.com/2 019/05/13/facebook-boosting- wages-for-bay-area-contractors- content-reviewers/	TRUE	FALSE	FALSE	FALSE
Human Impact Partners	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency	Partners with community & worker-led organizations to perform health equity analyses (aka Health Impact Analysis, or HIA) of workplace practices including conditions for ride- hailing workers, impact of unstable work schedules, effects of paid family leave, wage theft, others.	Human Impact Partners	Academia/research	Ongoing	rideshare drivers	National	https://humanimpact.org/hipprojects/driv ing-away-health/	https://humanimpact.org/hipproj ects/health-hours-fair-workweek- advocacy/?strategy=research	TRUE	FALSE	FALSE	FALSE
Gig Workers Rising	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency	Gig Workers Rising is a campaign that partners with app-based workers to inform them and support them in their demands that include a living wage, transparency, benefits, and a voice at work	Gig Workers Rising & Working Partnerships USA	Community organizing	Launched in 2018 - ongoing	Contingent/gig workers; App platform workers	Nationwide (digitally); In- person presence in Bay Area	https://www.gigworkersrising.org/		TRUE	FALSE	FALSE	FALSE
Kaiser Permanente outsourcing gardeners	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency	Kaiser announced plans to outsource 63 gardener jobs. Facing worker protests, Kaiser backed off and kept the jobs in house.	SEIU UHW	Worker/community organizing	Spring 2019	service sector	Northern California	http://www.seiu-uhw.org/archives/26822	https://www.sfgate.com/news/ba yarea/article/Kaiser-Will-Not- Outsource-Its-Gardeners-After- All-13827590.php	TRUE	FALSE	FALSE	FALSE
AB 1250	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency	A bill that would have required counties to have the same standards for outsourcing as different state entities, including demonstrated cost saving and not displacing county workers. Passed out of Assembly but not out of Senate.	SEIU California	Public policy	2017	public sector	statewide	<u>http://www.seiu521.org/2017/08/ab1250</u> [TRUE	FALSE	FALSE	FALSE

	Aspect(s) of CNoW Addressed	Lens										ReWork the E	Bay Indicators	
Initiative	Automation of tasks; Growth & decline of industries; Changing demands for skills; Economic shifts in response to climate change; Expansion of contingent & nonstandard work arrangements; Introduction of new technologies in the workplace (other then sutemation).	Business & economic development. Workforce development. Social protection & assistance, Worker voice / organizing //agency, Alternative economic models	Description	Initiative Leader	Туре	Timeframe	Industry or Occupation	Geography	Link 1	Link 2 (if applicable)	Quality, empowered jobs for all?	Equitable access to those jobs?	Affordable supports to succeed in work?	Other impact on jobs outside of ReWork indicators?
Silicon Valley Rising	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency	The tech industry relies on an army of subcontracted janitors, cafeteria workers, security officers, bus drivers, and other service workers. These workers, who are mostly black and Latino, work on the same campuses as direct tech employees, but on average are paid just one-sixth as much. Through community organizing, public pressure, and worker organizing, Silicon Valley Rising is calling on tech companies to raise wages and ensure these workers have a voice on the job.	Working Partnerships USA	Community organizing	Ongoing	Buidling services (janitorial, security), Foodservice Private transportation Tech sector / ICT	Santa Clara & San Mateo counties	https://www.siliconvalleyrising.org/		TRUE	FALSE	FALSE	FALSE
San Jose Opportunity to Work Ordinance	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency	The ordinance requires employers to offer additional hours to existing, qualified part-time employees before hiring more employees, including subcontractors or temporary staffing services. The ordinance applies to hourly employees at businesses with 36 or more employees worldwide.	City of San Jose	Public policy	2017-ongoing	private sector hourly workers, retail, hospitality	San Jose	https://www.epi.org/publication/fair- workweek-laws-help-more-than-1-8- million-workers/	<u>http://www.opportunitytowork.or</u> g/	TRUE	TRUE	FALSE	FALSE
Fair Workweek Ordinance	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency	employees before hiring new staff. The law guarantees employees 11 hours' rest period between shifts and a protected right to request scheduling accommodations. This ordinance applies to retail firms with 56 or more employees globally and to fast-food firms that employ 56 or more people globally and 20 or more people in Emeryville		Public policy	Went into effect Jul 2017	retail, restaurants	Emeryville	https://www.epi.org/publication/fair- workweek-laws-heip-more-than-1-8- million-workers/		TRUE	FALSE	FALSE	FALSE
AB 51 (Gonzalez): Ban on Forced Arbitration	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency	California's AB 51, a bill introduced by Assemblymember Lorena Gonzalez, promotis employers from forcing employees to sign a mandatory arbitration agreement as a condition of employment. Mandatory arbitration agreements often prevent workers who are victims of sexual harassment, wage theft, or other serious workplace violations from taking their claims to court. AB 51 was signed into law in October 2019 to take effect Jan. 1, 2020. However, the U.S Chamber of Commerce has sued to overturn AB 51, and on Dec. 31, 2019 a federal judge issued a temporary restraining order preventing the law from taking effect until the initial motion is heard. A similar federal law, the FAIR Act, passed the House of Representatives in fail 2019, but is unlikely to move in the Senate.	Assemblywoman Lorena Gonzalez	Public Policy	2019 - ongoing	New hires in all industries	California			FALSE	FALSE	FALSE	FALSE
AB5: Worker Status	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency		State of California	Public policy	2018-ongoing	Ride-hailing drivers, delivery drivers, and other misclassified employees		Vox, 'California is Cracking Down on the Gig Economy'		TRUE	FALSE	FALSE	FALSE
Formula Retail Employee Rights Ordinances	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency	"The Formula Retail Employee Rights Ordinances (FRERO) regulate hours, retention, and scheduling, and treatment of part-time employees at some Formula Retail Establishments. The laws apply to Formula Retail Establishments with at least 40 stores worldwide and 20 or more employees in San Francisco, as well as their janitorial and security contractors.	City of San Francisco	Public policy	2015-ongoing	Retail (large chains)	San Francisco	SFgov.org. "Formula Retail Employee_ Rights Ordinance"		TRUE	FALSE	FALSE	FALSE
Formula Retail Employee Rights Ordinances - Emeryville	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency	Requires employers to provide employees with an estimate of average weekly work hours prior to start of employment, two weeks' notice of schedules, and compensation when the employer makes changes to the posted schedule, and it allows employees to r decline last-minute shift additions. Employers must also offer additional hours to existing employees before hiring new staff. The law guarantees employees 11 hours' rest period between shifts and a protected right to request scheduling accommodations. This ordinance applies to redeal firms with 56 or more people in Emerville.		Public policy	2017-ongoing	Retail, restaurant (large chains)	Emeryville	emeryville.ca.us, "Fair Workweek. Ordinance"		TRUE	FALSE	FALSE	FALSE
Maintenance Cooperation Trust Fund	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency	 MCTF is a labor and employer joint project that partners with labor agencies to fight wage theft and other violations in the low wage, heavily subcontracted janitorial industry. 	SEIU 1877 and union employers	Worker/community organizing	1999-ongoing	Building services	California	http://www.janitorialwatch.org/		TRUE	FALSE	FALSE	FALSE
AFSCME 3299 Insourcing campaigns & contract fight	Expansion of contingent & nonstandard work arrangements	Worker voice / organizing /agency	A major component of AFSCME 3299 contract fight is stopping outsourcing and pushing for parity and insourcing. Over the years, 3299 has successfully fought to insource various contracted workers, including parking lot attendants, janitors who worked for IMPEC etc. These contracted workers faced great disparity, making \$10 less an hour, lacking healthcare, vacation and other benefits UC union workers have, even facing wage theft. Outsourcing also feeds racial & gender disparities	AFSCME 3299	Collective bargaining	Ongoing	public sector low wage workers	State	https://www.sfexaminer.com/opinion/out sourcing-is-the-new-front-in-the-war-on- workers/	https://www.latimes.com/busines s/la-fi-uc-contractor-investigation- 20150930-story.html	TRUE	FALSE	FALSE	FALSE
Samaschool	Expansion of contingent and nonstandard work arrangements	Social protection & assistance	Provides low-income adult populations with a 101-level course on working in the gig economy. Curriculum includes the basics of being a contract worker, how to find a job, customer service, brand development, time management, safety, taxes and other topics.	Samaschool (nonprofit)	Workforce training	2014-ongoing	Gig workers	Bay Area New York	https://www.samaschool.org/		FALSE	FALSE	FALSE	TRUE
Project Equity	Growth & decline of industries	Alternative economic models	Project Equity raises awareness about employee ownership as an exit strategy for business owners, and as a way to increase n important approach for increasing employee engagement and wellbeing. It provides hands-on consulting and support to companies that want to transition to employee ownership, as well as to the new employee-owners to ensure that they, and their businesses, thrive after the transition. In the Bay Area, there are about 63,000 businesses owned by Baby Boomers, with over 600,000 employees. As owners approach retirement, As these business owners approach retirement, instead of shutting down their business, Project Equity seeks to provide them with a pathway to transition it to employee ownership, as well as support to the new employee-owners. Through their advocacy and partnership with Berkeley's Office of Economic and Workforce Development, the city of Berkeley created a pilot program to support worker cooperative development.		Technical t assistance provider	Ongoing	Small family- owned businesses	Bay Area	https://www.project-equity.org/		TRUE	FALSE	FALSE	FALSE
Arizmendi Association of Cooperatives	Growth & decline of industries	Alternative economic models	their workers. Currently the Arizmendi Association includes six cooperative bakeries, a	Arizmendi Association of Cooperatives	Worker-owned cooperative	1996 - ongoing	Restaurant, Construction Wide range of	Bay Area	https://arizmendi.coop/		TRUE	FALSE	FALSE	FALSE
B Local Bay Area	Growth & decline of industries	Business & economic developmen	B Local Bay Area is a voluntary collaborative that facilitates networking and coordination among area B Corparations, a designation for corporations that are legally required to consider the impact of their operations on their workers, customers, suppliers, community, and the environment.	B Local Bay Area	Private sector initiative	? - ongoing	industries, form financial and lega services to consumer goods		https://www.blocalbayarea.com/		FALSE	FALSE	FALSE	TRUE

	Aspect(s) of CNoW Addressed	Lens										ReWork the B	Vork the Bay Indicators		
Initiative	Automation of tasks; Growth & decline of industries; Changing demands for skills; Economic shifts in response to climate change; Expansion of contingent & nonstandard work arrangements; Introductio of new technologies in the workplace (other then eutomaticn).	Business & economic development, Workforce development, Social protection & assistance, Worker voice / organizing / agency, Alternative economic models	Description	Initiative Leader	Туре	Timeframe	Industry or Occupation	Geography	Link 1	Link 2 (if applicable)	Quality, empowered jobs for all?	Equitable access to those jobs?	Affordable supports to succeed in work?	Other impact on jobs outside of ReWork indicators?	
Social Entrepreneurs for Economic Development (SEED)	Growth & decline of industries	Business & economic developmen	The proposed Social Entrepreneurs for Economic Development (SEED) Initiative, introduced in Jan. 2020 as part of Gov. Newsom's proposed California state budget, would invest \$10 million in microgrants and entrepreneurial training for people with limited trengtish proficiency and people who are undocumented, or have TPS or DACA status. If it is approved in the state budget process, SEED would be run through partnerships between the California Workforce Development Board, the UCLA Labor Center, and community-based organizations.	California Workforce Development Board	Support for entrepreneurship	2020	Immigrant workers	California	https://esd.dof.ca.gov/Documents/bcp/2 021/FY2021_ORG7120_BCP3782.pdf		FALSE	TRUE	TRUE	FALSE	
SF Made	Growth & decline of industries	Business & economic developmen	Provides business development support for manufacturers to start and grow in San Francisco, and promotes "buy local" start and grow in San Francisco, and promotes "buy local" initiatives to support San Francisco-made consumer products like food, apparel, bath and body, pet supplies and others.		Support for entrepreneurship		Manufacturing (primarily non- durable)	San Francisco			FALSE	TRUE	TRUE	FALSE	
NextFlex	Growth & decline of industries	Business & economic developmen	NextFlex is a consortium of companies, academic institutions, non-profits and state, local and federal governments focused on expanding manufacturing of Flexible Hybrid Electronics (FHE). It was formed in 2015 through a cooperative agreement between the US Department of Defense (DoD) and FlexTech Alliance.			2015 - ongoing					FALSE	FALSE	FALSE	FALSE	
Silicon Valley Competitiveness and Innovation Project	Growth & decline of industries	Business & economic developmen	A program designed to "pursue a data-driven public policy agenda aimed at enhancing the region's traditional advantages in tech/innovation & ensure that SV residents have access to the job opportunities linked to growth in innovation industries." Supports black & brown communities to grow in the legal cannabis industry. Funded by	Silicon Valley Leadership Group; Silicon Valley Community Foundation	Strategic policy planning council	2015-ongoing	Information and Communications Technology (ICT)	Santa Clara, San Mateo & San Francisco counties	https://www.svcip.com/		FALSE	TRUE	FALSE	FALSE	
The Hood Incubator	Growth & decline of industries	Business & economic developmen	The Workers Lab. TH has three core areas of work – community organizing, policy advocacy, and economic development – to create "a healthy and sustainable ecosystem tf of industry access, resources, and support that benefits, rather than harms, Black and Brown communities."	Co-founders Lanese Martin, Ebele Ifedigbo	Support for entrepreneurship	2017 - ongoing	Cannabis	Oakland	https://www.hoodincubator.org/about-us	http://theworkerslab.com/pdf/twl- innovation-fund-grantees.pdf (pg3)	TRUE	TRUE	FALSE	FALSE	
Center for Applied Competitive Technologies - Bay Area	Growth & decline of industries	Business & economic developmen	The Centers for Applied Competitive Technologies (CACT) is an advanced manufacturing initiative out of the California Community College Chancellor's Office. The CACT helps California manufacturers compete successfully in changing markets and the global economy. Through technology education, manufacturing training and services that contribute to continuous workforce development, the CACT provides expertise in technology deployment and business development. Services include onsite training, low- or-no cost technical assistance and educational workshops, as well as information on how to qualify for state funds to assist with retraining employees and upgrading equipment. "		Workforce training	? - ongoing	Manufacturing	Bay Area	http://makingitincalifornia.com/centers_ bay_area.php		FALSE	TRUE	FALSE	FALSE	
Infusing Entrepreneurship in Makerspaces	Growth & decline of industries	Business & economic developmen	A collaborative regional initiative by the Bay Area Community College Consortium. Aims to develop curriculum for makerspaces at community colleges. The program creates	Bay Area California Community Colleges Consortium (BACCC) / College of Marin	Workforce training	? - ongoing	Manufacturing	Marin County, Ba Area	Bay Area Community College Consortium, "Infusing Entrepreneurship in Makerspaces"		FALSE	TRUE	FALSE	FALSE	
Cannabis Equity Program, San Jose	Growth & decline of industries	Business & economic developmen	In March 2019, City Council voted to create a Cannabis Equity Program. Per the Mercury News, "Under the new program, the city could help low-income residents and people of color who might have marijuana convictions with everything from licenses and job training to technical assistance. To participate, an applicant must come from a low-income family, and either have lived or attended public school in a low-income neighborhood of San Jose, have been arrested or convicted of a cannabis-related crime, or have a parent, guardian, child or sibling convicted of such a crime."	San Jose Cannabis Equity	Public policy	not yet started	cannabis retail	San Jose	https://www.mercurynews.com/2019/03/ 27/san-jose-residents-with-pot- convictions-should-have-equal-access- to-cannabis-opportunities/	https://sanjosespotlight.com/will- jay-z-help-bring-cannabis-equity- to-san-jose-or-is-caliva-just- blowing-smoke/	FALSE	TRUE	FALSE	FALSE	
The Workers Fund at SFO	Growth & decline of industries	Social protection & assistance	The Fund would provide 40,000 non-city workers at the airport access to a cash benefit to manage financial emergencies.	SF Office of Financial Empowerment (housed in the Office of the Treasurer & Tax Collector)		Started late 2018	Transportation; Hospitality	San Francisco	https://sftreasurer.org/article/press- release-office-financial-empowerment- awarded-150000-workers-lab-innovatior fund-design		FALSE	FALSE	TRUE	FALSE	
Center for the Study of Child Care Employment	Growth & decline of industries	Social protection & assistance	CSCCE conducts research and policy analysis about the characteristics of those who care for and educate young children and examines policy solutions aimed at improving how our nation prepares, supports, and rewards these early educators.	UC Berkeley - Institute for Research on Labor & Employment	Academia/research	Ongoing. Founded 1999	Child care, education	California	https://cscce.berkeley.edu/		TRUE	FALSE	TRUE	FALSE	
California Domestic Workers Coalition	Growth & decline of industries	Worker voice / organizing /agency	A statewide movement for the rights and dignity of immigrant women workers; building through legislative advocacy, grassroots organizing, and leadership development. A recent victory was winning state funding for a rights education and enforcement program, in June 2019.	California Domestic Workers Coalition	Worker/community organizing	2000-present	Domestic workers	Statewide	https://www.cadomesticworkers.org/new s/domestic-workers-win-landmark- program-to-strengthen-labor-rights- compliance-in-california/		TRUE	FALSE	FALSE	FALSE	
East Bay Inclusive Economy Fund	Growth & decline of industries	Worker voice / organizing /agency	Housed at the East Bay Community Foundation (EBCF), the Inclusive Economy Fund seeks to scale efforts led by local communities of color and the organizations that amplify their voice to develop community-grounded solutions to the crisis of economic inequality. By pooling philanthropic resources to build grassroots community leadership and power, the Fund hopes to create and expand equitable opportunities for good jobs in the region.		Funder	? - ongoing	Multiple	East Bay	https://www.ebcf.org/inclusive-economy		TRUE	TRUE	TRUE	FALSE	
Support at Home SF	Growth & decline of industries	Worker voice / organizing /agency		SF Care Council - SDA, MUA, HiH, La Colectiva de Mujeres	Public policy	2016-ongoing	Domestic work, healthcare	San Francisco	http://cfilc.org PDF	https://domesticemployers.org/o ur-work/affordability/	TRUE	FALSE	FALSE	FALSE	
CA Long Term Support and Services Advocacy	Growth & decline of industries	Worker voice / organizing /agency	Groups are looking to win similar support to Support at Home SF, California-wide. Gov Newsom has asked for a Master Plan on Aging and there is an opportunity to advocate for LTSS	Hand in Hand + National Domestic Workers Alliance	Public Policy	2017 - ongoing	Domestic work, healthcare	California	https://domesticemployers.org/our- work/affordability/	https://www.facebook.com/event s/502263290524296/	TRUE	FALSE	FALSE	TRUE	
Tech Workers Coalition (TWC)	Growth & decline of industries	Worker voice / organizing /agency	A coalition of workers in and around the tech industry, plus labor organizers, community organizers, and friends. Guided by our vision for an inclusive & equitable tech industry, TWC organizes to build worker power through rank & file self-organization and education TWC is a membership-based, democratically structured, all-volunteer, and worker-led organization.	Tech Workers Coalition	Worker/community organizing	2014-ongoing	Information & communications technology, subcontracted service industries: janitorial, security foodservice, private transportation	Bay Area; Developing chapters in Seattle & other regions	https://techworkerscoalition.org/		TRUE	FALSE	FALSE	FALSE	

	Aspect(s) of CNoW Addressed	Lens										ReWork the Bay Indicators		
Initiative	Automation of tasks; Growth & decline of industries; Changing demands for skills; Economic shifts in response to climate change; Expansion of contingent & nonstandard work arrangements; Introduction of new technologies in the workplace (other then extromation).	Business & economic development, Workforce development, Social protection & assistance, Worker voice / organizing / /agency, Atternative economic models	Description Ir	Initiative Leader	Туре	Timeframe	Industry or Occupation	Geography	Link 1	Link 2 (if applicable)	Quality, empowered jobs for all?	Equitable access to those jobs?	Affordable supports to succeed in work?	Other impact on jobs outside of ReWork indicators?
UFCW Cannabis Division	Growth & decline of industries	Worker voice / organizing /agency	Cannabis worker organizing, training programs, and health & safety standards. Supporting good employers that provide good jobs through strong licensing rules and smart zoning. Building a robust training program through state-certified apprenticeship programs to develop career pathways for workers in the industry + Worker first rules that protect safety and security of cannabis worker, while ensuring accountability in the sale of a controlled substance	UFCW Local 5	Collective bargaining	Ongoing. Started 2010.	cannabis	HQ in Hayward; Offices in Eureka, Martinez, Novato, Salinas, San Francisco, San Jose and South San Francisco.	ufcw5.org/cannabis		TRUE	FALSE	FALSE	FALSE
Design It-Build It- Ship It (DBS)	Growth & decline of industries	Workforce development	"DBS aims to build a stronger and more responsive training system that will aid students and unemployed adults to train for jobs that regional employers find difficult to fill. When these systems successfully align, students and incumbent workers can earn credentials that allow them to enter the workforce in one of the three priority sectors that are drivers of the East Bay economy: Advanced Manufacturing, Biosciences and Transportation & Logistics."	Contra Costa Community College District	Workforce training	2013-2016	Manufacturing, Biosciences, Transportation & Logistics	East Bay	DBS "Final Evaluation Report" by Impag Partners		FALSE	TRUE	FALSE	FALSE
Healthcare Academy SF	Growth & decline of industries	workforce development	The HealthCare Academy, led by the San Francisco Office of Economic & Workforce Development, vets and provides oversight of workforce training programs related to the healthcare sector. It coordinates between employers and training providers. Workers are trained for roles such as certified nursing assistants, home health aides, medical administrative assistants, medical unit coordinators, patient access representatives, and medical assistants.	SF Office of Economic & Workforce Development	Workforce training	2010 - ongoing	healthcare	San Francisco	https://oewd.org/healthcare-academy		FALSE	TRUE	FALSE	FALSE
Futuro Health	Growth & decline of industries	Workforce development	Kaiser Permanente and Service Employees International Union-United Healthcare Workers West (SEIU-UHW) jointly established Futuro Health as part of a collective bargaining agreement reached in October 2019. Future Health is described as "a new \$130 million nonprofit organization dedicated to growing the largest network of certified health care workers starting in California and scaling throughout the nation." Focused on training, upskilling, and career progressions for the allied health workforce, Futuro Health "aims to graduate 10,000 new licensed, credentialed allied health care workers in California over the next four years."		- Workforce training	Founded 2019	Allied health	California	Futuro Health		TRUE	TRUE	FALSE	FALSE
Amazon warehouse worker management	Introduction of new technologies in the workplace (other than automation)	Business & economic developmen	Amazon tracks individual warehouse workers productivity and an automated system can generate warnings and termination. Workers report an inhuman pace of work and t avoiding bathroom breaks. Possibly 10% of its workforce is fired for what Amazon considers productivity reasons alone in a year. Amazon has also patented an ultrasonic bracelet that can monitor worker movements	Amazon	Private sector initiative		Logistics, retail	International	https://www.theverge.com/2019/4/25/18 516004/amazon-warehouse-fulfillment- centers-productivity-firing-terminations		FALSE	FALSE	FALSE	TRUE
XR Marin	Introduction of new technologies in the workplace (other than automation)	Business & economic developmen	youn a adults interested in careers involving AR, workshops to entrepreneurs on how to create an XR company, and workshops for professionals in industries like real estate to learn how to use XR in their business.	Marin County Office of Education	Workforce training	2018-ongoing	Information and communications technology (ICT), other industries	Marin County	https://www.xmarin.net/about		FALSE	FALSE	FALSE	TRUE
Stanford Cyber Policy Center @ Freeman Spogli Institute	Introduction of new technologies in the workplace (other than automation)	Business & economic developmen	Funded by Hewlett Foundation, an initiative that brings together engineering + social science & policy experts to focus "on the right policies and policy frameworks to address the new technological era we live in today." 3 areas of focus of the initiative are t "cybersecurity, governance and the future of work." Also has a project, "Cyber Work: The Future of Networked Labor" - which aims to "envision the future of digital work, and to inform and create the technological platforms that enable it."	Stanford University - Freeman Spogli Institute for International Studies	Academia/research	2015-ongoing	mutliple	Silicon Valley, Washington DC	https://news.stanford.edu/2017/09/26/cy ber-initiative-tackles-pressing-issues/	https://cyber.fsi.stanford.edu/con tent/cyber-project-cyber-work- future-networked-labor	FALSE	FALSE	FALSE	TRUE
Turkopticon	Introduction of new technologies in the workplace (other than automation)	Worker voice / organizing /agency	Amazon's Mechanical Turk (MTurk) workers can review employers, giving them more agency and transparency. MTurk is a service through which Amazon recruits workers who can be hired to do various types of online "microtasks", typically for pennies per task. As described by Wikipedia, MTurk "uses remote human labour hidden behind a computer interface to help employers perform tasks that are not possible using a true machine."	UC Irvine graduate students	Digital organizing	2008-ongoing	Multiple	International	https://turkopticon.ucsd.edu/		TRUE	FALSE	FALSE	FALSE
Workit	Introduction of new technologies in the workplace (other than automation)	Worker voice / organizing /agency	Workli is an app to help people working in hourly jobs get answers to questions about workplace policies and rights from trusted and trained peer advisors. Workli also connects you to coworkers who share your experiences and can provide support + care.	United for Respect	Digital organizing	2016-ongoing	Retail, Other industries	National, including pilots in Bay Area		https://www.huffpost.com/entry/l abor-organizers-apps- audiences_n_5b47a609e4b022f dcc577a47?ncid=engmodushpm q00000003	TRUE	FALSE	FALSE	FALSE
California Consumer Privacy Act	Introduction of new technologies in the workplace (other than automation)	Worker voice / organizing /agency	The California Consumer Privacy Act of 2018 gave consumers and workers rights around privacy. However this legislative session, AB 25 gave workers a carveout. Advocates became aware and intervened at the last moment, making the bill sunset after 1 yr, and planning to run a worker data rights bill in spring of 2020.	NELP	Public policy	Anticipated bill next year; CCPA in 2018, AB 25 in 2019	All	California			TRUE	FALSE	FALSE	FALSE